

PROJECT TEAM

Steve Pierson

AMERICAN STATISTICAL ASSOCIATION

Pierson has been director of science policy with the American Statistical Association since 2008. Previously, he was head of government relations for the American Physical Society and associate professor of physics at Worcester Polytechnic Institute. In his current role, he promotes the interests of statisticians and data scientists and to raise their profile in policymaking. Supporting the federal statistical agencies has been a constant and important part of his work.

Jonathan Auerbach

GEORGE MASON UNIVERSITY

Auerbach is an assistant professor in the Department of Statistics at George Mason University. His research covers a wide range of topics at the intersection of statistics and public policy, including urban analytics, open data, and official statistics. His methodological interests include the analysis of longitudinal data, particularly for data science and causal inference. He is the current president of the Washington Statistical Society and the former science policy fellow at the American Statistical Association.

Claire McKay Bowen

URBAN INSTITUTE

Bowen (she/her) is a senior fellow and leads the Data Governance and Privacy Practice Area at the Urban Institute. Her research focuses on developing technical and policy solutions aimed at safely expanding access to confidential data for advancing evidence-based policymaking. She also has interest in improving science communication and integrating data equity into the data privacy process. The Committee of Presidents of Statistical Societies identified her as an emerging leader in statistics for her technical contributions and leadership in statistical data privacy and is an American Statistical Association Fellow. Further, she is a member of the Census Scientific Advisory Committee and several other data governance and data privacy committees as well as an adjunct professor at Stonehill College.

Constance (Connie) Citro

**NATIONAL ACADEMIES OF SCIENCES,
ENGINEERING, AND MEDICINE**

Citro is a senior scholar with the Committee on National Statistics and an independent consultant. She previously served as CNSTAT director from 2004–2017 and senior study director from 1984–2003. She directed pivotal studies, such as *Measuring Poverty: A New Approach* and *Using the American Community Survey: Benefits and Challenges*. Before CNSTAT, she held roles at Mathematica Policy Research, Inc., Data Use and Access Laboratories, Inc., and the U.S. Census Bureau. A fellow of the American Statistical Association and an elected member of the International Statistical Institute, Citro's contributions have been recognized through prestigious awards, such as the Roger Herriot Award for Innovation in Federal Statistics in 1997 and the Waksberg Award in Survey Methodology in 2014.

Nancy Potok

NAPX CONSULTING

Potok has over 30 years of executive experience spanning public, private, and nonprofit sectors. Her career highlights include roles such as chief statistician of the United States, deputy director of the U.S. Census Bureau, Deputy Under Secretary for Economic Affairs at the US Department of Commerce, and Senior Vice President at NROC at the University of Chicago. Additionally, she has served on the U.S. Evidence Based Policy Making Commission and currently chairs and serves on several nonprofit and academic boards dedicated to evidence-based policymaking, mathematics, and technology. Potok is recognized as a Fellow of the American Statistical Association and the National Academy of Public Administration, and she is a Senior Fellow at the George Washington University. She has received numerous prestigious awards, including the Arthur S. Flemming Award and the Secretary of Commerce's Gold Medal, and holds a Ph.D. from The George Washington University's Trachtenburg School of Public Administration and Public Policy.

Zachary Seeskin,

NORC AT THE UNIVERSITY OF CHICAGO

Seeskin is a Senior Statistician with NORC at the University of Chicago, where he works on sample design, estimation, and data analysis for government and public interest surveys. He contributes to weighting, total survey error analysis, small area estimation, imputation, and adaptive design for such surveys as the National Immunization Survey and the General Social Survey. Additionally, Seeskin's expertise includes analyzing administrative data quality and combining data sources for evidence-building. He further serves as an adjunct faculty member with Northwestern University's School of Professional Studies, teaching in the Public Policy and Administration program. Seeskin serves on the American Association for Public Opinion Research's Standards Committee and Transparency Initiative Coordinating Committee.

SCIENTIFIC ADVISORY BOARD

William Beach

ECONOMIC POLICY INNOVATION CENTER AND CALVIN COOLIDGE PRESIDENTIAL FOUNDATION

Beach is the senior fellow in Economics at the Economic Policy Innovation Center and the Coolidge Fellow at the Calvin Coolidge Presidential Foundation. Prior to these appointments, Beach was the 15th commissioner of the Bureau of Labor Statistics. Immediately prior to joining Bureau of Labor Statistics, Beach was vice president for policy research at the Mercatus Center at George Mason University and previously served as the chief economist for the Republican staff of the U.S. Senate Budget Committee.

Tyra Dent

AFRICAN AMERICAN FEDERAL EXECUTIVE ASSOCIATION

Dent is the current president and former executive director of the African American Federal Executive Association, the leading nonprofit organization supporting the professional development and advancement of African Americans into and within the Senior Executive Service. Prior to retiring as the deputy chief human capital officer at the Department of Commerce, she served as the chief of the Human Resources Division at the U.S. Census Bureau. Dent brings a wealth of experience in leadership, human resource and organizational strategies, and operations and strategic planning.

Katherine Smith Evans (Chair)

RETIRED

Evans has held a number of leadership positions, including administrator of the Economic Research Service in the U.S. Department of Agriculture, executive director of the Council of Professional Associations on Federal Statistics, and policy director for the American Economic Association. As a researcher and research manager, Evans' principal areas of expertise have been agricultural and resource policy analysis and the empirical relationships among agricultural production and environmental quality.

Haishan Fu

WORLD BANK

Fu is chief statistician of the World Bank and director of the World Bank's Development Data Group. In these capacities, she leads and coordinates the development, standard-setting, and implementation of the World Bank's development data agenda. Among her many roles, Fu oversees the World Bank-hosted Global Data Facility, the World Bank's trust fund mechanism designed to support data and statistics capacity-building, institutional strengthening, and innovations. Prior to joining the World Bank in 2014, she was director of the Statistics Division at UNESCAP and served as the first chief of statistics of UNDP's Human Development Report.

Arnold Jackson

AJ MANAGEMENT CONSULTING

Jackson is founder and CEO of AJ Management Consulting. His consulting clients have ranged from the Secretary of Commerce to large contractors to a small, minority-owned data and systems management company. His previous experience includes associate director for the 2010 Decennial Census and inaugural chief information officer at the U.S. Census Bureau. Jackson is highly experienced in all phases of administering programs that acquire and use information technology, business processes, financial management, and strategic planning frameworks to conduct business.

Margaret Levenstein

UNIVERSITY OF MICHIGAN

Levenstein is at the University of Michigan, where she has several responsibilities: director of Inter-university Consortium for Political and Social Research, professor in the School of Information, research professor in the Institute for Social Research, and adjunct professor of Business Economics. She is the principal investigator of the NSF infrastructure project, Research Data Ecosystem, and the NIH's Social, Behavioral, and Economic COVID-19 Consortium Coordinating Center. She is also co-director of the Michigan Federal Statistical Research Data Center and associate chair for Survey of the American Economic Association's Committee on the Status of Women in the Economics Profession.

Thomas Louis

JOHNS HOPKINS UNIVERSITY

Louis is professor emeritus of biostatistics at Johns Hopkins University. His research expertise includes Bayesian approaches, clinical and other experiments, health and environmental policy, and surveys. Louis' considerable professional service most recently includes being a member of the National Academies Panel on the Quality of the 2020 census. In 2013–2015, he served as associate director for research & methodology and chief scientist at the U.S. Census Bureau.

Mark Mazur

RETIRED

Mazur has served as a staff member for the U.S. Congress' Joint Committee on Taxation and in positions at the White House, the U.S. Department of Energy, the Internal Revenue Service, and the U.S. Department of Treasury. At the Internal Revenue Service, he was director of research, analysis, and statistics of income. His most recent government positions were Deputy Assistant Secretary of the Treasury for Tax Analysis and Assistant Secretary for Tax Policy. He later served as director of the Tax Policy Center, a joint project of the Urban Institute and the Brookings Institution.

Ted McCann

AMERICAN IDEA FOUNDATION

McCann is vice president for programs and policies of the American Idea Foundation and engages third-party organizations in order to ensure that evidence is fully utilized in the federal policymaking process. During his tenure in Congress, he served as senior advisor to the Speaker of the House, staff director of the House Ways and Means Social Security Subcommittee, and an analyst with the House Budget Committee. He negotiated and drove the passage of dozens of pieces of legislation, including passage of the Evidence Act.

Jeri Mulrow

WESTAT

Mulrow is vice president and director of statistics and data science at Westat. She is retired from federal service, having previously held the positions of Principal Deputy Director at the Bureau of Justice Statistics, Department of Justice; Deputy Division Director at the National Center for Science and Engineering Statistics, National Science Foundation; and mathematical statistician at the Statistics of Income Division, Internal Revenue Service. She is an elected fellow of the American Statistical Association.

Charles Rothwell

RETIRED

Rothwell has worked in public health at the state and federal level in statistics and IT for most of his career. His most recent position was director of the National Center for Health Statistics. Over his career, Rothwell has been involved with health statistics and IT activities for the National Academies, U.S. Agency for International Development, United Nations, Robert Wood Johnson Foundation, National Science Foundation, and National Institute of Standards and Technology.

Katherine Wallman (through January, 2024)

RETIRED

Wallman was chief statistician of the United States in the Office of Management and Budget from 1992 to 2017. During her tenure Wallman fostered improvements in the scope and quality of the nation's official statistics, set standards for the federal statistical establishment, increased collaboration among the agencies of the U.S. statistical system, strengthened protections for confidential statistical information, and initiated changes that have made the products of the system more accessible to data users. After retirement, she continued to contribute, particularly with respect to principles, policies, and priorities for federal statistical agencies. Wallman served as the president of the American Statistical Association (1992) and chair of the United Nations Statistical Commission (2004–2005). She passed away in January 2024.

PROJECT TEAM

We thank the many reviewers whose comments and critique helped us to strengthen this report: Katharine Abraham, Anil Arora, Sherry Glied, Hermann Habermann, Nick Hart, Jed Kolko, Denise Lievesley, Jennifer Madans, Rochelle Martinez, Walter Radermacher, and Ken Troske.

We also thank May Aydin, Science Advisor within the National Center for Science and Engineering Statistics, who consulted on the project study activities and reviews.

Finally, we thank George Mason University researchers Madison Hardesty, Errol Schwartz, and Alayna Schoenberger (Department of Statistics), and Vasilii Nosov (Schar School of Policy and Government) for their assistance in collecting and analyzing the data.”